

WAKE COUNTY BOARD OF COMMISSIONERS

Regular Meeting

May 16, 2011

2:00 P.M.

Room 700, Wake County Courthouse

Members present were: Paul Coble, Chairman; Phil Matthews, Vice Chair; Betty Lou Ward, James West, Tony Gurley, Joe Bryan

Others attending were: David C. Cooke, County Manager; Scott Warren, County Attorney; Susan J. Banks, Clerk to the Board, Denise Hogan, Deputy Clerk, and Johnna Rogers and Joe Durham, Deputy County Managers.

Meeting Called to Order: Chairman Paul Coble

Pledge of Allegiance

Invocation: Commissioner Tony Gurley

Items of Business

Approval of Agenda

James West motioned, seconded by Betty Lou Ward, to approve the agenda as presented. The motion passed unanimously.

Approval of the Minutes of the Commissioners' Regular Meeting on May 2, 2011 and May 9, 2011 Work Session

Tony Gurley motioned, seconded by Phil Matthews, to approve the Minutes of the Commissioners' Regular Meeting on May 2, 2011 and the Work Session on May 9, 2011. The motion passed unanimously.

Recognize Wake County and City of Raleigh Geographic Information Services as Recipients of a 2011 G. Herbert Stout Award for Visionary Use of GIS by Local Governments in North Carolina

Mr. Tim Johnson, NC Center for Geographic Information and Analysis, recognized former commissioner Herb Stout's wife and daughter, as present. He explained that the award originated in honor of Herb Stout, who passed away in 1992. Mr. Stout was instrumental in starting the annual GIS (Geographic Information Conference) which continues today. He recognized Wake County in partnership with the City of Raleigh for their collaborative use

of technology on the iMAPS application. He noted that Mr. Herb Stout would be very proud of this application. Mr. Johnson noted the cost savings and the positive impact for Wake County and the benefits to citizens.

Mr. Johnson recognized Mr. Charles Friddle, Wake County GIS Manager, and Ms. Colleen Sharpe, GIS Manager, City of Raleigh Geographic Information Services. Mr. Friddle recognized the present GIS staff. Chairman Coble stated that Mr. Stout was a visionary on technical projects. Commissioner Ward said that she was on the Board with Herb Stout before he passed away and he would be very proud of the staff's work on this project. She shared kind words about Mr. Stout.

Recognition of Commission on Accreditation for Law Enforcement Agencies (CALEA) Certification for Wake County CCBI

Mr. Joe Durham introduced the item and shared some history of the CCBI Department which began investigations in 1937. Mr. Sam Pennica, CCBI Director, came forward, to accept the award and recognized five staff members that were present. Chairman Coble presented him with a plaque.

Recognition of the Sustained Professional Purchasing Award (SPPA) given to the Wake County Procurement Services Department by the Carolinas Association of Governmental Purchasing

Mr. David Cooke recognized staff from Wake County's Procurement office including Tom Wester, Melissa England, Dave Nowell, Michael Griffin, and Scott Hanner. He stated this award recognizes purchasing departments in North and South Carolina in state and local governments for achieving defined levels of staff certification, customer training, vendor training, and the use of recycled products. Mr. Cooke presented a plaque to the Purchasing Department team in honor of this recognition.

Chairman Coble spoke on how remarkable it is to have so many staff members recognized with these many awards.

Proclaim May as Foster Care Month in Wake County and Recognize Foster Parents

Mr. Sherod Gresham, Foster Care Supervisor, reported that May is National Foster Care Month. He gave stated there are 540 children in Wake County's Foster Care program, 180 Foster Care homes and they did 58 adoptions last year. They continue to recruit foster parents at every opportunity. He provided the department phone number for the public to call is interested in being a foster parent, (919) 212-7474. He said that the campaign raises awareness about foster care and encourages more citizens to get involved in the lives of these youth. Commissioner Gurley read aloud the Proclamation.

WAKE COUNTY BOARD OF COMMISSIONERS

Foster Care Month, May 2011

WHEREAS, the family, serving as the primary source of love, identity, self-esteem and support, is the very foundation of our communities and our County; and

WHEREAS, in Wake County there are over 540 children and youth in foster care being provided with a safe, secure and stable home along with the compassion and nurture of a foster family; and

WHEREAS, foster families, who open their homes and hearts and offer help to children whose families are in crisis, play a vital role helping children and families heal and reconnect and launching children into successful adulthood; and

WHEREAS, dedicated foster families frequently adopt foster children, resulting in a greater need for more foster families; and

WHEREAS, there are numerous individuals, public and private organizations who work to increase public awareness of the needs of children in and leaving foster care as well as the enduring and valuable contribution of foster parents, and the foster care “system” is only as good as those who choose to be part of it.

NOW, THEREFORE, BE IT RESOLVED THAT the Wake County Board of Commissioners, does hereby proclaim May 2011, as “National Foster Care Month” in Wake County and urges citizens to come forward and do something positive that will help change a lifetime for children and youth in foster care.

Phil Matthews motioned, seconded by James West, to proclaim the month of May as National Foster Care Month and recognizes and honors Foster Parents for the work of caring for abused and neglected children. The motion passed unanimously.

Chairman Coble presented Mr. Gresham with a plaque. Mr. Gresham said that the last Tuesday in the month there are meetings.

Commissioner West asked if the churches partner. Mr. Gresham said there were 52 churches that participate in the program. Commissioner Ward asked if foster were present today. Mr. Gresham said that none were present today.

Report on the State of the Wake County Emergency Medical Services System and Proclaim May 15-21, 2011 as Wake County Emergency Medical Services (EMS) Week 2011 in Wake County

Dr. Brent Myers recognized present EMS staff; Chief Steve Cohen, Jeffrey Hammerstein, Chris Colangelo, Ryan Lewis, and Skip Kirkwood. Dr. Myers spoke of performance measures. He said there is a Cares Database that monitors cardiac statistics. He said that 48% of patients are successfully resuscitated in the field from cardiac arrest in Wake County. He said that 1 in 5 patients are most likely to survive because of CPR. He said 54 patients have been kept off a ventilator in the past year. He noted the national standard for heart attacks when EMS is called is (90 minutes at the 75th percentile). Dr. Myers gave the time on the scene. He said that the fire department helps EMS by beginning CPR and they have worked with law enforcement to move investigation to the hospital so it does not hold up treatment of the individual. He said that EMS is continuing to grow the Advanced Practice Paramedic Program. Dr. Myers gave an overview of the APP response. He said the response time has improved. He said there are partnerships on the WakeBrook Campus. He said that mental health clients are better served outside an emergency center setting so they are partnering to divert those patients to WakeBrook. Patients being treated at WakeBrook have diverted 14 hours of emergency department time from mental health to heart patients. Dr. Myers said that a new software program will improve their program and be more cost efficient because they will make paperless record transfers. The system should be in place July 2011. Dr. Myers noted the challenges going forward. Dr. Myers said they have been able to accomplish a lot through public/private partnerships. He provided a summary of the goals and outcomes. He explained that time crucial events are handled by First Responders which may be firemen.

Commissioner Ward asked about all three hospitals and how they work with them. Dr. Myers said WakeMed and Rex Hospitals are the only ones that meet the criteria and respond 24/7 for cardiac catheterization. The cardiac catheterization is done in multiple facilities on a non-emergency elective basis. Duke and Chapel Hill Hospitals cooperate with them. Durham Regional has asked to join their list and it is currently under evaluation.

Chairman Coble asked for additional information on the time of the APP. Dr. Myers said that first responders (Fire Department) are empowered to handle cardiac arrest in the first two or three minutes. This is a nationwide trend. He used examples of fire suppression served by the fire departments and

emergency situations served by EMS. Experience and response time must be balanced. They try to balance response with the patient's need.

Commissioner Bryan read the proclamation aloud.

WAKE COUNTY BOARD OF COMMISSIONERS

Proclamation

Designating the Week of May 15–21, 2011 as

Wake County Emergency Medical Services Week 2011

Whereas, Wake County's emergency medical services system provides a vital public service; and

Whereas, the members of Wake County's emergency medical services teams are ready to provide lifesaving care to those in need 24 hours a day, seven days a week; and

Whereas, access to quality emergency care in Wake County dramatically improves the survival and recovery rate of those who experience sudden illness or injury; and

Whereas, Wake County's emergency medical services system consists of emergency physicians, emergency nurses, emergency medical dispatchers, emergency medical technicians, paramedics, firefighters, educators, administrators, and others; including hundreds of volunteers; and

Whereas, the members of Wake County's emergency medical services teams, whether career or volunteer, engage in thousands of hours of specialized training and continuing education to enhance their lifesaving skills; and

Whereas, Wake County residents, workers and visitors benefit daily from the knowledge and skills of these highly trained individuals; and

Whereas, it is thus appropriate for the Wake County Board of Commissioners to designate the week of May 15-21, 2011 as Emergency Medical Services Week; and

Now, therefore, the Wake County Board of Commissioners does hereby join with other governing bodies across the United States in setting aside the week of May 15-21 in recognition of the value and the accomplishments of emergency medical services teams system by proclaiming the week of May 15-21, 2011 as

WAKE COUNTY EMERGENCY MEDICAL SERVICES WEEK 2011

and encourages the community to observe this week with appropriate programs, ceremonies, and activities.

Adopted this the 16th day of May, 2011.

Joe Bryan motioned, seconded by Betty Lou Ward, to receive the report on the state of Wake County Emergency Medical Services and proclaims the week of May 15-21, 2011 as Wake County Emergency Medical Services (EMS) Week 2011 in Wake County. The motion passed unanimously.

Chairman Coble presented the proclamation to Dr. Myers.

Dr. Myers invited the board to an open house at EMS Station One tomorrow from 8am-1pm and to the ceremony at the BTI Center for Performing Arts on Tuesday at 7:00 p.m.

Commissioner Ward complimented the EMS staff on their wonderful work.

Update on Banner Screening of Unfinished Facade of Davie Street Parking Deck

Mr. Phil Stout, Facilities Design and Construction Director, said that in 2009 the parking deck on Davie Street, was completed. He said that in the agreement between Wake County and Concord-Empire Developer, the developer was to construct the mixed-use project and the county to complete an adjacent public parking deck within a time frame that would result in the county not having to construct a brick and pre-cast concrete building facade on Davie Street and McDowell Street sides of the parking deck. However, the Developer has pre-leased sufficient space to secure bank financing.

The Board has previously approved various amendments to the agreement requiring the Developer to invest additional funds in the mixed-use project, increasing Developer's good faith deposits to \$575,000 and extending the Commencement Deadline for mixed-use construction to May 16, 2013.

Mr. Stout noted the steps the developer must comply with include all approvals from the City of Raleigh and pay the cost of design, fabricate, install and maintenance of full-height durable banners substantially screening the entire

unfinished east and north facades of the existing County-owned Davie Street parking deck. He said the Developer has secured regulatory approvals for installation of the banners from the City of Raleigh and engaged NC State University College of Design to evaluate design concepts for graphic content of the banners. He said Mr. Greg Hatem and Mr. Andrew Stewart were present to discuss the specifics of the banners.

Mr. Andrew Stewart said that NCSU students have been working on the banners. The NCSU College of Design came up with ideas. Students presented their designs. He said that there were 31 participants. He said that "The Fantastic Sky Race" was chosen as the design.

Mr. Stewart explained the design as a fantastical journey around the world as seen through the eyes of a child. He said the selection considerations for this design included: imagination, suitable for all ages, color gradient, individuality of banners, continuity across banners and local elements. He said the design has artwork for children which can be promoted through Wake County's libraries. He noted that there are people present today in support of the banners. He presented and read the letter of support from the NC Museum of Art. He said Joe Lawson, Justin Phillips and Jordan Deva, NCSU students, were the design team on the banners along with oversight from Mr. Pat Fitzgerald, Professor in NCSU College of Design. He noted the local and state references in the artwork including the NCSU bell tower and the Capitol dome. Mr. Frank Cope, Community Services Director, said that the banners will help promote the libraries. The scenes will be seen in the library branches before the banners are placed on the parking deck. He said the Wake County Library Commission has approved the design.

Mr. Mike Waslick, Wake County Library Director, said that community awareness of the libraries is important. He said this plan is cost effective. He introduced staff from the libraries that were present.

Mr. Phil Stout came forward and the students shared a large sample of the banners. Mr. Stout said the banners would be installed by July 1, 2011. He said there will be fifteen banners. Mr. Stout described the dimensions of the banners.

Chairman Coble complemented Mr. Frank Cope on the idea of collaborating with the libraries.

Commissioner Ward asked others to introduce themselves. Mr. Pat Fitzgerald, Professor in the NCSU College of Design, who worked with the students and Ms. Elizabeth Byrd, City of Raleigh Appearance Commission, were also present.

Mr. Scott Warren asked for extra language to the agreement in relation to the banners. He said the board needs to accept meeting terms of the most recent

amendment, and authorize staff to tweak the agreement and give the authority to the Chairman to sign the agreement. These changes were accepted by the motion maker and second, Commissioners Gurley and Ward.

Tony Gurley motioned, seconded by Betty Lou Ward, to accept the banner design intended for the Unfinished Facade of Davie Street Parking Deck; accept amendments to the agreement and authorize the Chairman to sign the amended agreement. The motion passed unanimously.

Chairman Coble thanked Mr. Stout, Mr. Hatem, and Mr. Cope for their work on the banner project. He thanked Mr. Cope for coming up with the idea for a community wide project.

Consent Agenda

Betty Lou Ward motioned, seconded by Tony Gurley, to approve the Consent Agenda items. The motion passed unanimously.

Accept Department of Homeland Security Community Cyber Security Maturity Model Exercise Grant Totaling \$7,500

Betty Lou Ward motioned, seconded by Tony Gurley, to accept an exercise grant award from the Department of Homeland Security through the North Carolina Department of Crime Control and Public Safety, Division of Emergency Management in the amount of \$7,500 with funds to be appropriated in the FY 2011 grants and donations budget and; to authorize the County Manager to sign the Memorandum of Agreement. The motion passed unanimously.

Resolution Naming the Sheriff of Wake County as Designee for Permit Application Recommendations to the ABC Commission

Betty Lou Ward motioned, seconded by Tony Gurley, to approve the Resolution naming the Sheriff of Wake County as the designee for making recommendations to the ABC Commission for permit applications. The motion passed unanimously.

RESOLUTION REGARDING DESIGNATION OF AN OFFICIAL TO MAKE RECOMMENDATIONS TO THE NORTH CAROLINA ALCOHOLIC BEVERAGE CONTROL COMMISSION ON ABC PERMIT APPLICATIONS

WHEREAS, G.S. 18-B-904(f) authorizes a governing body to designate an official, by name or by position, to make recommendations concerning the suitability of persons or locations for ABC permits; and,

WHEREAS, the County of Wake wishes to notify the North Carolina ABC Commission of its designation as required by NCGS 18B-904(f),

NOW, THEREFORE, BE IT RESOLVED that whomever holds the Office of Sheriff of Wake County is hereby designated to notify the North Carolina Alcoholic Beverage Control Commission of the recommendations of the County of Wake regarding the suitability of persons and locations for ABC permits within its jurisdiction.

BE IT FURTHER RESOLVED that notices to the County of Wake should be directed to the official designated above at the following address:

Mailing address: PO Box 550
Office location: 330 S. Salisbury Street
City: Raleigh, NC 27602
Phone #: 919.856.6900

This the 16th day of May, 2011

Paul Coble, Chairman

Sworn to and subscribed before me this the 16th day of May, 2011.

Clerk to the Board

Fund Balance Policy Adoption Pursuant to Governmental Accounting Standards Board (GASB) Reporting Changes

Betty Lou Ward motioned, seconded by Tony Gurley, to formally adopt the County's Fund Balance Policy pursuant to Governmental Accounting Standards Board (GASB) Reporting Changes. The motion passed unanimously.

Public Comments:

Mr. Frank Edwards spoke about the support for the Medicaid Waiver application. He said he has been President of NAMI, member of CFAC and chaired one of the committees, the State Waiver Leadership Team, been on LME committee until last year, ad hoc member of Human Services Committee and have been a consultant for many mental health agencies and consultant work for the Governor's Crime Commission. He asked for the board's support of the Medicaid Waiver application. He said there are some issues and the group is going to work together to address the issues. He said they want to work together to continue to provide local quality services as are now being provided by Wake County.

Mr. Kent Goddard spoke of the Kings Speech he watched Friday night. He asked that the Intercity Clinic not be cut out of the budget. He noted the WakeBrook Campus is needed since Dorothea Dix Hospital will be closing.

Dr. Diane Dunning, Chair of the Human Services and Environmental Services Board, thanked the board for supporting the Human Services Department. She asked for continued support for the budget. She spoke of the need for the Medicaid Waiver which is supported by the Human Services Board.

Ms. Ann Burke thanked the board for the support for the non-profit agencies. She noted that this budget year is difficult. She noted that she receives 3-4 complaints daily for homeless and low income for lack of services.

Ms. Alice Lutz, Triangle Family Services, noted the partners that serve the homeless and low income populations. She asked for everyone present from the not-for-profit agencies to stand. About 20 people stood in response. She said that the reduction in funding would cut services for many people. She said that she respect the role of the board. She said that staff is meeting June 3rd to go over their budget.

Regular Agenda

Presentation of the County Manager's Recommended Budget for Fiscal Year 2011-2012

Mr. David Cooke presented the recommended budget for fiscal year 2011-2012.

Fiscal Year 2012 Budget Message

May 16, 2011

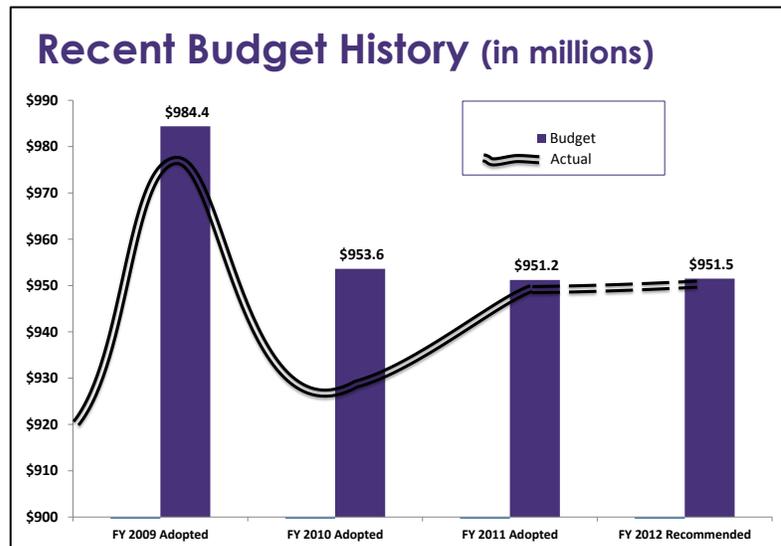
Wake County Board of Commissioners:

It is my pleasure, privilege and responsibility to present you, the Wake County Board of Commissioners and citizens, a balanced, recommended budget for fiscal year 2012.

Balancing the budget has been quite challenging over these past three years, as we have tried to maintain our footing on ground that was constantly shifting due to the turbulent economy. Both the fiscal year 2010 and fiscal year 2011 budgets reflected declining revenues with forecasts that were less optimistic than the prior year. Actual revenue performance was even worse than what had been projected in the annual budgets.

We found ourselves searching for the bottom and looking for indications that the recession was over and the recovery had begun. While economists declared the recession over in June 2009, it was another 18 months before some of the indicators, such as employment and sales tax, began to stabilize and improve.

Back in fiscal year 2009 our revenues peaked and started to descend. We froze hiring, reduced budgets mid-year, prepared a fiscal year 2010 budget that was \$30 million less than fiscal year 2009, by reducing and eliminating programs, and cutting positions. We implemented several “one-year” strategies that turned into “two-year” strategies in fiscal year 2011, and although the revenue descent slowed, we maintained the hiring freeze and cut more spending. It has been like a roller coaster ride. Some would say exciting or exhilarating at times; some would say downright scary or terrifying.



During our roller coaster ride, we kept three principals at the forefront:

- Focus on core services and priorities,
- Realign existing resources to meet priority needs, without raising the property tax rate, and
- Maintain our long-term planning focus.

The recommended fiscal year 2012 budget reflects those same principles.

Fiscal Year 2012 Recommended Budget

One year ago, I recommended to this Board a budget that was, for the second year in a row, less than the prior year. For the first time since 2009, our primary revenue sources of property and sales tax are not projected to decline. The recommended budget totals \$951.5 million and is practically the same amount as the fiscal year 2011 adopted budget of \$951.2 million. The budget maintains the existing property tax rate at 53.4 cents.

Now this may not appear to be too exciting. But, what occurred to bring this about is like our roller coaster ride. A roller coaster ride begins and ends at the same point, but a lot happens in between.

Without raising the property tax rate, we had to find the ability to fund commitments already in motion, like staff to open the expanded jail facility on Hammond Road; funds for a contract to operate 16 mental health beds at WakeBrook; and capacity to address the merger of Emergency Medical Services (EMS) services, while centralizing EMS Revenues. We had to ensure that funding for education was maintained and resources were added to the City-County Bureau of Identification (CCBI) and Board of Elections. We had to also determine if we would be able to provide employee pay increases for the first time in three years.

To accomplish those priorities, reductions had to be made. We set budget targets to fiscal year 2010 spending levels, requested departments to identify 3 percent reduction strategies, and keenly followed revenue and workload trends in all departments.

The result is a budget that is essentially no larger than last year – but accomplished with a lot of ups and downs along the way.

Operating Budget Overview

Again this year, the recommended budget does not include a property tax increase. The fiscal year 2012 recommended budget accomplishes the Board of Commissioners number one goal of developing a budget that does not include a tax increase, while maintaining or even increasing funding for its highest priorities: education, public safety and mental health.

General Fund Revenues

Overall, revenues in fiscal year 2012 are projected to be \$300,000 more than the fiscal year 2011 budget and approximately \$33 million less than our peak with the fiscal year 2009 budget, adopted before the recession began. As we have shared with you over the past three years, we have a different revenue picture than what we have experienced in the past decade. Where property tax growth once averaged between

	FY 2011 Adopted Budget	FY 2012 Recommended Budget	Change
Taxes:			
Property	\$ 632,638,000	\$ 638,646,000	\$ 6,008,000
Sales Tax	113,634,000	111,580,804	(2,053,196)
Other Taxes	9,030,421	8,530,421	(500,000)
Total Taxes	755,302,421	758,757,225	3,454,804
Federal	15,161,217	15,681,585	520,368
State	105,878,532	100,148,737	(5,729,795)
Local (ABC Board)	7,105,500	4,223,100	(2,882,400)
Charges For Services	61,123,578	66,820,757	5,697,179
All Other Revenues	6,648,752	5,868,596	(780,156)
Total	\$ 951,220,000	\$ 951,500,000	\$ 280,000

five percent and six percent each year prior to 2009, growth over the past two years combined has been less than three percent.

Property Tax

In fiscal year 2012, we are seeing some positive signs of recovery. The property tax base is projected to grow by one percent, from \$119.1 billion to \$120.3 billion. Both real property, such as land and houses, and some personal property, such as vehicles, are subject to property taxes. We are projecting that real property will increase by just eight-tenths of one percent.

Revenues: Property Tax Changes				
<i>(in millions)</i>	FY11 Adopted	FY12 Recommended	Change	
Real Property	\$ 103.1	\$ 103.9	\$	0.8
Personal Property	6.1	6.2		0.1
Public Service	3.1	2.9	(0.2)	
Vehicles	6.9	7.5	0.6	
Total	\$ 119.2	\$ 120.4	\$	1.2

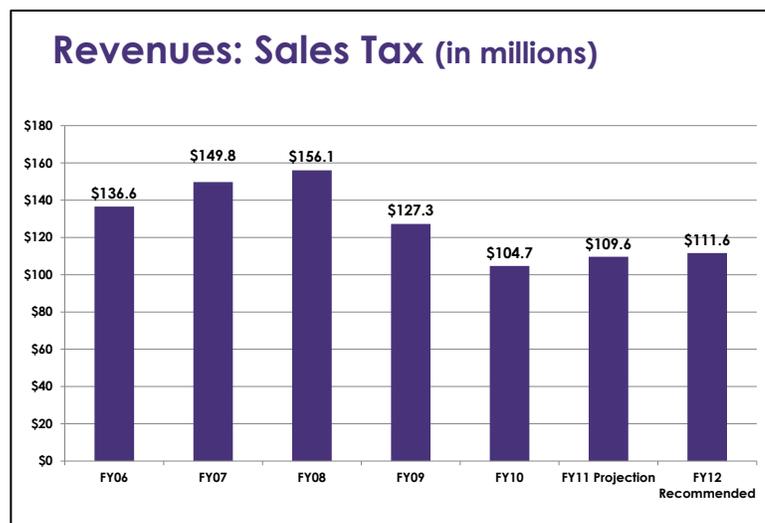
Although this is an improvement from fiscal year 2011, the relatively small growth reflects the current economic situation and a lower amount of new construction compared with prior years.

Vehicle tax revenue in fiscal year 2012 will see the largest

percentage increase due in part to an increased number of vehicles purchased in the County, and the stabilization of used vehicle values during fiscal year 2011.

Sales Tax

Since fiscal year 2008, sales tax revenues have declined by \$51 million, with \$30 million being a result of the Sales Tax / Medicaid Swap, and \$21 million caused by the economic downturn. The recommended budget reflects a projected increase of just under \$2 million, or 1.8 percent, more than the fiscal year 2011 estimate. While the growth is far below the seven percent historical average, it is still growth, and an indicator of an improving economy.



Intergovernmental Funding

Other revenue changes include Wake County Board of Alcoholic Control (ABC Board) revenues and charges for services. For the current year, or fiscal year 2011 budget, the ABC Board funded Wake County an additional \$3 million. This one-time contribution reflected the financial strength of the Wake County ABC Board and their generosity during difficult financial times. Though we were fortunate to receive this revenue in fiscal year 2011, it was not recurring. Therefore, the 2012 budget has been reduced by this amount.

Charges for Services

The largest area of revenue increase in the budget is in charges for services. This increase does not represent an increase in rates or fees, but is a result of the centralization of EMS billings, coupled with the consolidation of two EMS agencies into Wake County – Apex and Six Forks. Currently, each non-profit agency bills for services separately and retains these revenues. Under this structure, the non-profit agencies cannot receive cost reimbursements from Medicaid. With centralized billings, the County will bill and collect EMS revenues, including full Medicaid cost reimbursements, and appropriate funds to the remaining two non-profit agencies. This change will result in at least \$500,000 in additional revenue to the EMS system. Total system revenues and expenditures for all agencies results in a budget increase of approximately \$8.4 million.

Had this change not occurred, the fiscal year 2012 budget would have been \$943.1 million.

General Fund Expenditures

As I mentioned, the recommended budget for fiscal year 2012 is \$951.5 million and again maintains the tax rate at 53.4 cents.

Anticipating continued slow revenue growth and being cognizant of the need to fund our high priorities and commitments, we approached developing the fiscal year 2012 budget differently. Departments were provided a target for developing their 2012 budget requests that mirrored their actual expenditures for fiscal year 2010. This target was \$11 million lower than the fiscal

Expenditure Categories (in millions)				
	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Recommended Budget	Change
Education	\$ 330.5	\$ 329.5	\$ 330.4	\$ 0.9
County Government	395.9	412.7	412.1	(0.6)
Debt and Capital	205.1	209.1	209.0	(0.1)
	\$ 931.6	\$ 951.2	\$ 951.5	\$ 0.3

year 2011 adopted budget. Departments were then asked to identify options for reducing their budgets by another 3 percent.

To provide an overview of the expenditures included in the fiscal year 2012 recommended budget. I believe it will be helpful to group the expenditures into three broad categories: Education, County Government, and Debt and Capital.

Education

Education comprises more than one-third of the fiscal year 2012 budget, or \$330.4 million.

WCPSS

The fiscal year 2012 recommended budget increases the appropriation to the Wake County Public School System (WCPSS) to \$314.4 million, an additional \$908,000. This is the result of realigning educational services provided by the County through Human Services.

The County provides funding for a variety of programs in support of the school system. Some of these programs include School Resource Officers and School Health Nurses; other programs include 4-H school-based and Ready to Learn centers. The recommended budget realigns the funding for the 4-H school-based services and Ready to Learn centers such that those dollars are now directly provided to the school system. Thus, the fiscal year 2012 budget includes an increase in the appropriation to WCPSS by the budgeted amounts of these two programs. The school system will have the opportunity to contract with the County for these programs, or the school system could choose to use these dollars to fund other higher priorities.

Wake Tech

The fiscal year 2012 recommended budget also maintains the County's commitment to Wake Technical (WakeTech) Community College. The fiscal year 2012 budget funds WakeTech at the same amount as last fiscal year, which is \$16.0 million.

County Government

Next is county government, representing all of our spending which is not tied to education or the capital program. County government accounts for 43 percent of the fiscal year 2012 budget.

New Facilities

At the forefront of developing the fiscal year 2012 budget was the need to fund anticipated commitments. Included in these commitments is the opening of new facilities. These

commitments are not a surprise and are part of our long-range planning. The expansion of the Hammond Road Detention Center is part of our 30-year master plan for criminal justice and public safety, and has been in motion for many years. WakeBrook, which opened in January of this year, had been planned since 2004 to address some of the gaps in the Mental Health Continuum of Care.

We worked with Human Services and the Sheriff’s Office to leverage their existing departmental resources to fund a portion of the dollars needed to operate the new facilities.

We are on track to open the second phase of WakeBrook this summer. The 2012 budget includes \$2.1 million to contract with a vendor to fund 16 beds for facility-based crisis and detox services.

And, next spring, we will open the second phase of the Hammond Road Detention Facility. We will move many current functions to the building – including the Magistrates Office, CCBI, prisoner intake and booking, and many of the support functions for the detention center.

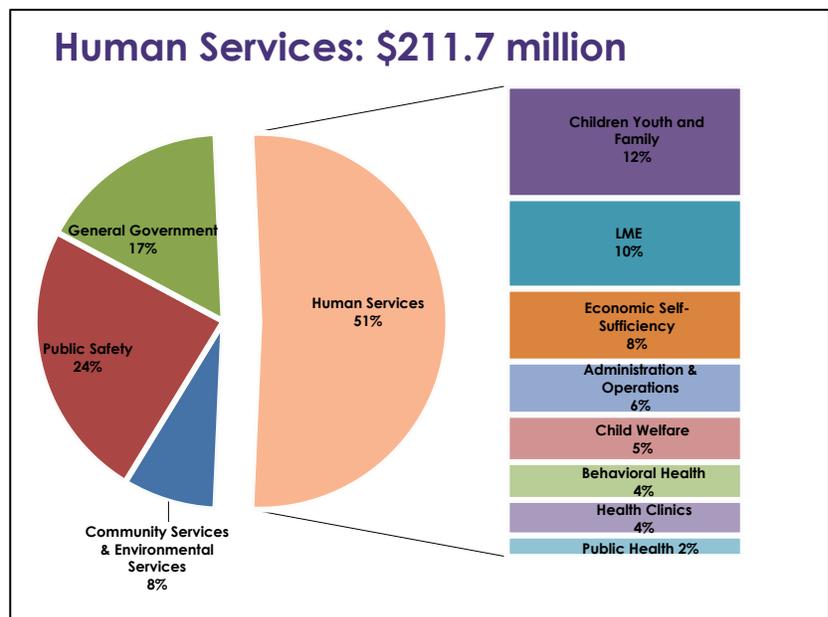
As we discussed in the Board of Commissioners April work session, the opening will require 97 new full-time employees. The fiscal year 2012 budget includes \$3.5 million for these positions, as well as three months of operating costs.

In order to create the ability to fund these new facilities, we had to make some reductions throughout Wake County Government. Now let me describe what is in the recommended budget for county government, and touch on some of the items that go up and some of the items that go down.

Human Services

Human Services, the County’s largest department, comprises a major portion of the county government part of the budget.

The department provides community health programs and clinics, child and family services, mental health and substance abuse services, economic assistance and



affordable housing programs. Some of these services continue to see increased workloads during this slow economic time.

Human Services receives federal and state funding, as well as county dollars. The fiscal year 2012 recommended budget reduces overall funding to Human Services by \$14.4 million, when compared to the 2011 budget. There are many ups and downs the result in the overall reduction.

On the up-side, the budget includes:

- the new funding for WakeBrook, including additional security,
- additional funding for the Holly Hill contract, and
- staffing and funding for a Medicaid partnership with WakeMed.

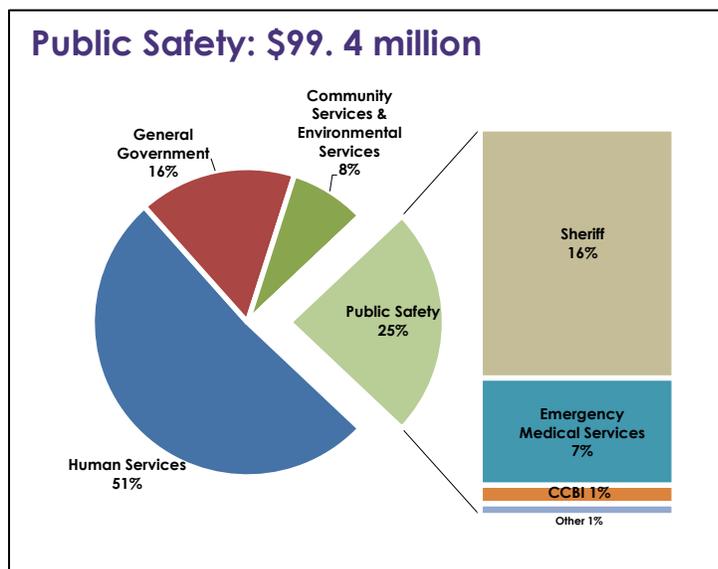
The reductions include:

- the elimination of vacant positions in child daycare administration,
- reducing County funds that support child welfare foster care at funding levels higher than those mandated by the State of North Carolina,
- reducing support to non-profit housing agencies, and
- Federal and State pass-through revenues.

The fiscal year 2012 budget continues the Board of Commissioners' commitment to mental health services by funding a full year of operations of the crisis and inpatient substance abuse units at WakeBrook, in addition to the \$2.1 million added for the contract for facility-based crisis and detox services. We will continue to work with our community partners to implement a mental health system that provides cost-effective, quality care for Wake County residents.

Public Safety

As you know, public safety has been, and is, a priority for Wake County. Our commitment to the safety and well-being of our citizens guided our evaluation of the proposals put forth by the Sheriff's Office, CCBI, EMS, and Fire Rescue and Emergency Management.



As mentioned earlier, the fiscal year 2012 budget adds \$3.1 million to the Wake County Sheriff's Office for phase two of the Hammond Road Detention Center. The Sheriff's Office will hire 91 new positions in the coming fiscal year and reallocate many other positions from existing facilities to the expanded Hammond Road Detention Center. The budget also includes a Sheriff's Deputy

position funded by Wake Tech for security at the main campus.

The City-County Bureau of Identification is responsible for crime scene investigations and forensic services to every law enforcement agency in Wake County. The fiscal year 2012 budget provides funding for six additional positions in the Investigations Division. These positions will improve crime scene response times and increase the efficiency of law enforcement officers in the field. The City-County Bureau of Identification will also add a part-time chemist that will analyze blood work in driving under the influence cases.

The fiscal year 2012 budget reflects the consolidation of Six Forks and Apex Emergency Medical Services with Wake EMS, and as discussed a few minutes ago, it incorporates centralized billing for Wake EMS and the two remaining not-for-profits – Cary EMS and Eastern Wake EMS. These changes are financial in nature, and will not impact the excellent service delivery and outcomes that citizens and residents currently receive and expect from emergency medical services in Wake County.

Libraries, Inspections and Environmental Services

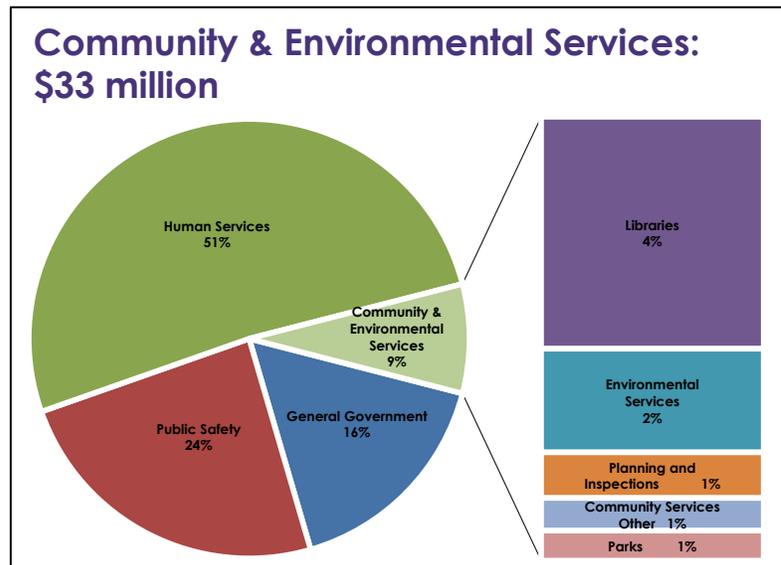
Let's describe what is happening with Libraries, Inspections and Environmental Services.

The recommended budget includes a reduction of \$759,000 in the Wake County Public Libraries book budget. The Libraries developed this reduction strategically – changing the way they do business. Starting in July, our libraries will purchase a slightly different mix of materials and use new approaches for managing the collection, while maintaining the current circulation.

The workload at the County's Planning, Development and Inspections Division is still less than it was before the economic downturn. The fiscal year 2012 budget recommends the reduction of another position in this area.

Environmental Services' recommended budget includes changes in Cooperative Extension. In Wake County Government, Cooperative Extension is split

between Human Services and Environmental Services. After evaluating Cooperative Extension's role within Environmental Services, we are recommending two changes. The first is to reduce our funding for state positions that have been vacant for more than one year. The second is to transfer the remaining

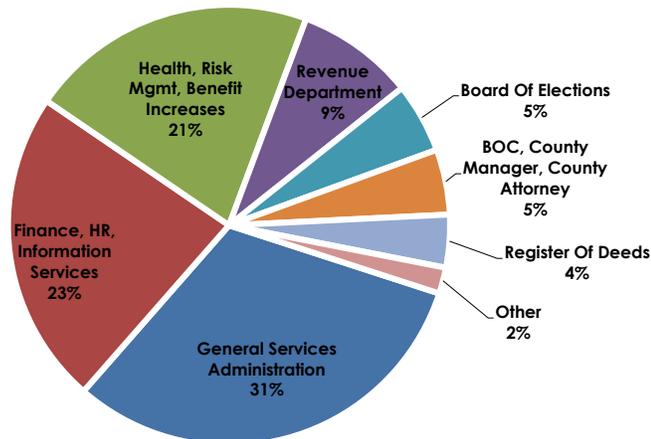


Cooperative Extension funding, which was in the Environmental Services budget, to its own account in order to provide greater transparency and accountability.

General Government

Now that we have covered the largest and most widely known portions of the budget, I would like to turn to general government. General government includes the administrative and back office functions of the

General Government: \$67.9 million



County, such as Finance, Information Services, Human Resources, Revenue, Facilities Design and Construction, General Services Administration, Board of Elections and Register of Deeds. This category also includes our contracts with several community non-for-profit organizations, and the County's memberships in regional, state and national associations.

This part of the budget reflects more downs than ups. The recommended budget includes reductions totaling \$2.3 million and the reduction of 5.5 positions in general government departments.

On the up-side, the fiscal year 2012 recommended budget includes funding for:

- Board of Elections operations/warehouse,
- one-stop voting sites for the presidential primary, and
- additional General Services Administration staff and facility operations costs to support the new detention center.

Memberships and Public Agencies

The recommended budget includes a reduction to agencies that receive funding from the County by 3.0 percent. This includes: the Chamber of Commerce, The Healing Place, United Arts, Communities in Schools, North Carolina Symphony and the East Wake Educational Foundation. Funding for Marbles Kids Museum is reduced by 10 percent. With the recommended fiscal year 2012 budget, these public agencies will have been reduced a cumulative 19 percent during the past three fiscal years.

The fiscal year 2012 budget includes the recommendation to discontinue our Community Partnership grants process. In prior years, the County designated funds for a competitive not-for-profit grant process. The fiscal year 2011 adopted budget included \$502,000 for this purpose. These funds were considered

one-time and the County did not enter into long-term commitments for future aid. For fiscal year 2012, these funds are not included in the recommended budget.

Employee Compensation and Benefits

Throughout the past 36 months, we have spoken with employees at all levels of the organization. While there have been questions on many topics, most County employees understand the changes that have occurred in our economy.

Our workforce has been engaged in the discussions on cost reductions and in assuming more work as positions remain or become vacant.

During this time, our workforce has taken on more and made do with less. County employees have not received pay increases in either of the last two fiscal years. While the County was not able to accommodate pay increases, the full cost of health insurance and the required retirement contribution increases were borne by the County.

During the budget development, our goal was to be able to provide a pay increase this year without sacrificing funding to high priority areas. The recommended budget includes a two percent performance pay increase as well as funding to cover a portion of the anticipated increase in health insurance.

Other employee compensation and benefit changes include:

- changes to the pay band structure as a result of the annual compensation market survey, and
- elimination of retiree health insurance benefits for employees hired after June 30, 2011.

Debt and Capital

On Monday, May 9, 2011, the Board of Commissioners held a work session to discuss the debt and capital finance model, and reviewed the 2012 to 2018 Community Improvement Plan, or CIP.

The County funds its debt service obligations through two major sources: a portion of the property tax plus a portion of sales taxes that is required by state law to support school construction.

AAA Bond Rating

The credit rating agencies reaffirmed Wake County's AAA credit rating this spring. The County continues to meet its debt service fund balance targets and adhere to other financial policies that are necessary to maintain our AAA rating, which translates into a lower cost of capital for county, school, and community college facilities.

Change in Property Tax Rate Dedicated to Debt and Capital

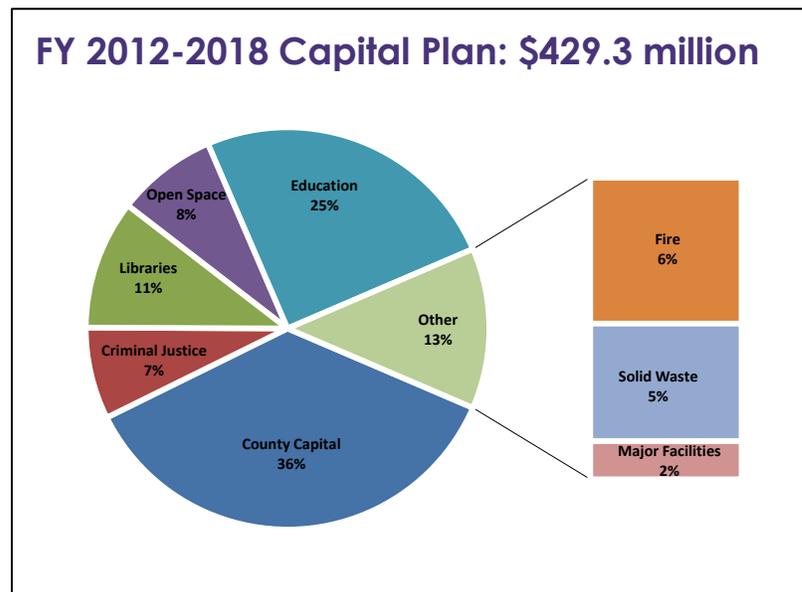
At the work session, we reviewed the recommendation that a portion of the property tax transferred to debt and capital be reduced from 15.76 cents to 15.50 cents. In fiscal years 2010 and 2011, the recommended and adopted budgets included a “one-time” strategy of reducing the transfer to capital by \$4 million. The fiscal year 2012 recommended budget includes making a permanent reduction in the property tax rate dedicated to debt and capital — from 15.76 cents to 15.50 cents.

Reducing the transfer to capital has no impact on the debt service fund. This still allows us to preserve our ability to issue some new debt without a tax increase. It also maintains our flexibility in case of a loss of lottery funds, which the County uses for debt service on school general obligation bonds.

Reducing the transfer does reduce the projected balance for future cash-funded CIP projects by \$19.9 million over the time horizon of 2012 through 2018.

Fiscal Year 2012 - 2018 Community Improvement Plan

The 2012 to 2018 CIP totals \$429.3 million, of which \$148.7 million is for projects in fiscal year 2012. Capital facilities and adequate infrastructure are critical for the County’s continuing growth. The CIP also supports responsible stewardship of existing facilities.



Special Revenue / Enterprise Funds

Outside of the budget we have discussed today, the County administers special revenue and enterprise funds, including Solid Waste, the South Wake Landfill Partnership and the Fire Tax District. As we have worked to increase efficiency and reduce spending in the general fund, we have had the same approach in these areas.

Solid Waste

The Solid Waste budget maintains the household disposal fee at \$20. Revenues generated by the fee fund Convenience Centers, household hazardous waste disposal, environmental education programs and the County’s litter control program.

Wake County also administers the South Wake Landfill in partnership with 11 municipalities. The recommended budget maintains the tipping fees for the South Wake Landfill at \$30 per ton, and \$36 per ton at the East Wake Transfer Station.

Fire Tax District

The Fire District provides fire protection services in the unincorporated areas of Wake County and the town of Wendell. The Wake County Fire Tax District budget for fiscal year 2012 is \$20.2 million and maintains the existing tax rate at 8 cents.

The fiscal year 2012 Fire Tax District budget maintains existing levels of service and includes a full year of funding our portion of the cost associated with the Garner Fire and EMS Station, which opened in December 2010. The Fire Tax budget also includes funding for a two percent merit adjustment for fire employees.

Summary

In summary, the recommended fiscal year 2012 budget is \$951.5 million, \$300,000 more than the fiscal year 2011 adopted budget. It maintains the tax rate at 53.4 cents.

I am proud to represent this organization. Our management team and employees have been engaged in the challenges we have faced over the last three years, and have participated in the strategic analysis of programs and services to help make difficult decisions.

Through all of the ups and downs of our roller coaster ride, we kept three principals at the forefront:

- focus on core services and priorities,
- realign existing resources while maintaining the existing tax rate, and
- maintaining our long-term planning focus.

This budget reflects priorities. Just as we have done the last two years, we have illustrated the reductions by department or agency. For fiscal year 2012, we have reallocated resources in order to provide

Cumulative Budget Changes Since February 2009		
<i>Budget increases or no decrease</i>	<i>Less than 15% Decreases</i>	<i>Greater than 15% Decreases</i>
WCPSS	Board of Commissioners	Environmental Services
Wake Tech Community College	Board of Elections	Finance
Sheriff	Community Services	Fire/Emergency Management
CCBI	County Manager	General Services
Emergency Communications	Facilities Design & Construction	Information Services
EMS	Human Resources	Public Agencies
Revenue	Human Services	Register of Deeds
County Attorney		

additional funding for our highest priorities of public safety and education. This was a difficult budget development process, but we believe the reductions and reallocations are reasonable and the majority of them are sustainable. We are proud to again to present a budget without a tax increase. The 2012 budget

provides additional funding for education, public safety and mental health and prioritizes other reductions in order to offset increases in the County's high-priority areas.

Last year at this point in the discussion, I shared with you the words of President Franklin D. Roosevelt during the Great Depression, "We have always held to the hope, the belief, the conviction that there is a better life, a better world, beyond the horizon." And today, the horizon looks a little brighter.

This year, I will share some words from our home-grown young star, American Idol finalist Scotty McCreery, who said, "If my life were a song, it would probably be titled 'Roller Coaster,' up and down all the time."

If this budget were a song it would be titled Roller Coaster, up and down all the time. But, let's face it--- Scotty McCreery is on the up and up. And, we hope the local economy is as well.

Everyone has worked extremely hard to arrive at where we are today, and we look forward to working with you, the Board of Commissioners and Wake County citizens, on the fiscal year 2012 budget.

We encourage citizens to offer feedback on the recommended budget. There are a number of ways in which citizens can be involved. Immediately following the conclusion of the budget presentation, the budget will be posted online at www.wakegov.com and copies will be available at all public libraries tomorrow, Tuesday, May 17, 2011.

While online, citizens are encouraged to visit WakeGov.com/budget to learn about the budget process, read answers to frequently asked questions, and watch videos about the county budget and local economy. Citizens can also email comments to budget@wakegov.com.

Lastly, Wake County residents can leave a voicemail at 856-5433, or speak at one of the two public hearings.

The next step will be for you to hold public hearings on Monday, June 6, 2011, at 2 p.m., here in the boardroom; and at 7 p.m. at the Wake County Commons. As in the past, you will hold a work session dedicated to the budget scheduled for Monday, June 13, 2011. And, on Monday, June 20, 2011, you will be asked to adopt the fiscal year 2012 budget.

Thank you for your consideration of the fiscal year 2012 recommended budget.

Respectfully submitted,



David Cooke

County Manager

Commissioner West asked about the budget recommendation for the Cooperative Extension positions. Mr. Cooke said he moved Cooperative Extension from Environmental Services budget to its own budget for more transparency, as was done with the Soil and Water budget last year.

Commissioner West asked for more information about the Partnership Grants. Mr. Cooke said there has traditionally been \$500,000 budgeted each year for not-for-profit programs. The agencies have to apply for the funds and it was awarded as one-time funding with no guarantees of additional funding after the first year. The \$500,000 has not been funded in the FY11-12 Manager's Recommended Budget. Commissioner West asked if this budget includes the reductions in Human Services. Mr. Cooke said it did include Human Services reductions.

Commissioner Bryan said that some of the public comments referenced Affordable Housing and Human Services partner agencies budget reductions. He asked for the total amount of reductions. Mr. Cooke said that \$91,000 or 10% in cuts were made in the partner agencies but he had originally reduced them 23%. He suggested Ms. Annemarie Maiorano could look at how the reductions should be applied in the Affordable Housing Program. Commissioner Bryan said that the greatest threat to the budget is the General Assembly. He said the moving of misdemeanants to the county jails creates a challenge. He asked how this was being addressed. Mr. Cooke said that money was not set aside for the misdemeanants just so the state could pass along that expense to the counties. Mr. Cooke said that the Juvenile Justice rate has also been changed by the State. The House budget has been changed in many ways.

Commissioner Ward said that in her 23 years on the board she has never received so many calls or letters about services being cut as she has about the partner agencies this year. There may be no other choice than to raise taxes. She said there is a strain on the Social Services department. She said that the issue of raising taxes may need to be visited.

Betty Lou Ward motioned, seconded by Tony Gurley, it passed unanimously to receive the recommended fiscal year 2012 budget for consideration and approve the following:

- Hold a public hearing on the budget during the Board of Commissioners' regular meeting on Monday, June 6, at 2:00 p.m. in the Board Room of the Courthouse and at 7:00 p.m. on that day at the Commons Building;
- Hold a budget work session on Monday, June 13, at 9:00 a.m.; and
- Consider the budget for adoption on Monday, June 20, during the Board of Commissioners' regular meeting, which begins at 2:00 p.m.

Chairman Coble called for a ten minute recess.

Wake County Assumption of EMS Service Previously Provided By Six Forks EMS

Dr. Brent Myers, EMS Director, said that the purpose of this request is to take care of the employees of Six Forks EMS. He said there was trouble obtaining an FY10 audit, which made staff look for at the FY09 audit. Following this process, it became apparent that the county needed to assume the role of EMS service in the Six Forks area. He said there was no interruption in service and they are working through a partnership with Bay Leaf Fire Department, City of Raleigh Fire Department and RDU where the ambulances were housed before and now. Part-time employment was offered to all Six Forks employees that were currently on the full-time roster. He said those employees' benefits will continue through the end of May and the county brought those individuals onto the county's roster within 48 hours. He said multiple departments worked after hours to assure these individuals were covered with their benefits without interruption.

Dr. Myers said these individuals benefits will expire May 31st and they need to be brought back onto the County's system before June 1st so the request is to create 25 full-time equivalent positions for field providers, to protect these employees.

Mr. John Stephenson, Wake County Internal Auditor, said the accounting firm of Lucas and Company was hired by Six Forks EMS to assume the daily accounting operations. Legal matters are being handled by Bailey and Dixon which includes the dissolution of the corporation. Forensic auditing procedures are being performed by Williams, Overman and Pierce, an accounting firm hired by Bailey and Dixon to help with investigation. Wake County assumed all oversight of business operations. A new bank account has been established and all new cash receipts and disbursements will be reflected in the new account. They are in the process of transferring assets such as vehicles and medical supplies to Wake County. The Raleigh Police Department started an investigation into possible unauthorized transactions which may have occurred at Six Forks EMS Station. He said he would keep the board informed of their progress.

Vice-Chairman Matthews asked how many employees were at Six Forks EMS. Dr. Myers said there were 25 full-time equivalent positions with three of those being supervisory positions and the remainder being ambulance-based Paramedics and EMTs.

Commissioner Gurley asked about volunteer opportunities offered by the county. Dr. Myers said that the full-time staff was the first priority. He said they will next be looking at the individuals who truly want to volunteer their time. He said many of the volunteers from Six Forks EMS have approached the county about coming onto the part-time roster or be in the pool of employees so they could serve the community on a paid basis. He said an issue has been raised about making sure volunteers are insured. He said true volunteerism will continue to be evaluated. Commissioner Gurley encouraged Dr. Myers to continue to work on these efforts because the volunteer work helps these individuals work towards being paramedics or EMS techs. Mr. Warren said that they could be involved in a training program but it is doable.

Vice-Chairman Matthews said that having volunteers is important and necessary especially when the need arises such as following the recent tornados. Dr. Myers said he began as a volunteer EMT himself and he supports the program. Currently, they are working on a balance between responding to the citizens needs and addressing the volunteer program.

Commissioner Ward thanked Dr. Myers for working with the volunteers in the Six Forks area. Chairman Coble said that Wake County staff worked quickly on this situation to assure service did not diminish. He complimented Dr. Myers and his staff on the efforts made which will make the program stronger.

Paul Coble motioned, seconded by Phil Matthews, to appropriate \$356,000 of expenses to the EMS Department FY 2011 budget; increase estimated revenues by \$356,000 in the General Fund for FY 2011; approve the creation of 25 FTEs in the EMS Department; and authorize the County Manager to accept the debt-free vehicles and equipment assets upon approval by the Six Forks EMS Board of Directors.

Commissioner Bryan asked about the nuance of accepting the debt-free vehicles and equipment assets. Mr. John Stephenson said that Bailey and Dixon will evaluate the assets so all the assets are not transferred and there be bills left to be paid. The vehicles will be transferred as soon as possible because they are being used and the remainder of the assets will be done as soon as possible. A cumulative list, which may include some cash, will be transferred as assets. Chairman Coble said that Six Forks EMS bought their vehicles with cash and there will not be any debt for them. Commissioner Bryan asked about future liabilities and debt that may occur. He said there did not appear to be a cost to the county and asked if there was anything more to be considered. Mr. Stephenson said they did not see other liabilities outside

of paying out vacation leave or benefits to employees that would have to be paid out during the dissolution of a corporation. They have not found any evidence of any outstanding loans or debts at this time except paying out employee benefits, cancelling phone contracts and other business operation expenses. The accounting firm will be evaluating those matters.

Commissioner Ward asked about the status of the building. Dr. Myers said the situation on the building on the corner of Lynn Road and Leadmine Road remained unchanged. He said they met with the chief of Bay Leaf and the ambulances will remain stationed there but they did move a supervisor out of that building until the situation is resolved. The motion passed unanimously.

FY2011-12 Affordable Housing Action Plan

Ms. Annemarie Maiorano, Wake County Affordable Housing Manager, presented the Affordable Housing Action Plan for FY 2011-2012 and asked the board to approve the plan. The annual plan, which is required by the US Department of Housing and Urban Development, shows how the county plans to use federal and local funds to meet the housing needs of low income families. The projects in the plan are all based on the five year housing plan approved by the board last year. She shared the priorities from the plan:

The priorities for annual spending outlined in the FY 2010-2015 Consolidated Plan are:

High Priority

- Renters earning less than 40% of Area Median Income (currently \$31,080 per year);
- Homeless individuals and families;
- Non-homeless individuals and families with special needs.

Medium Priority

- Renters earning less than 50% of Area Median Income (currently \$38,080 per year);
- Homeowners earning less than 50% of Area Median Income (currently \$38,850 per year).

HCR uses four strategies to implement its program:

- Preserve existing housing;
- Develop additional housing;
- Provide rental assistance;
- Fund public facilities improvements in low-income neighborhoods.

Grants received from the US Department of Housing and Urban Development (HUD) through the Affordable Housing Action Plan were:

Community Development Block Grant (CDBG)
HOME Investment Partnerships (HOME)
Housing Opportunities for Persons with AIDS (HOPWA)

She explained the Action Plan Process including public meetings, endorsement of Human Services Board and letters of support from partnering towns. She provided the revenues and expenditures for FY 2011-2012.

<i>Revenues FY 2011-2012</i>	CDBG	HOME	HOPWA	County CIP	Total
Federal Revenues*	\$1,329,187	\$656,084	\$678,603		\$2,663,874
Program Income (estimated)	\$310,000	\$200,000		\$170,000	\$680,000
CDBG Public Facility Match	\$191,961				\$191,961
Excess Program Income**				\$1,296	\$1,296
County Funding				\$830,000	\$830,000
Total Revenues	\$1,831,148	\$856,084	\$678,603	\$1,001,296	\$4,367,131

<i>Expenditures FY 2011-2012</i>	CDBG	HOME	HOPWA	County CIP	Total
Administration	\$260,837	\$65,608	\$20,358		\$346,803
Homeowner Rehabilitation	\$533,094				\$533,094
Public Facilities	\$1,021,717				\$1,021,717
Homeless Employment Initiative	\$10,500				\$10,500
Fair Housing Activities	\$5,000				\$5,000
Affordable Housing Development		\$790,476		\$759,489	\$1,549,965
Rental Assistance for Mentally Ill				\$185,000	\$185,000
Support Circles Position				\$56,807	\$56,807
HOPWA			\$658,245		\$658,245

Total Expenditures	\$1,831,148	\$856,084	\$678,603	\$1,001,296	\$4,367,131
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Ms. Maiorano said that the towns present recommendations for municipal improvements. She gave an overview of upcoming plans for improvement. She said that rehab funds will be used emergency grants and home improvements. She said this year partnerships would be made with Adult Services. She gave an overview of the list of upcoming projects.

EXECUTIVE SUMMARY

This section summarizes the specific actions Wake County will take from July 1, 2011 – June 30, 2012 to address priorities listed in the Five-Year Consolidated Plan. For a detailed description of activities, please refer to the complete plan document.

- Wake County will allocate a total of \$4,918,002 to projects during FY 2011-2012 from the following sources:

SOURCES	AMOUNTS
CDBG	\$1,329,187
CDBG Projected FY11-12 Program Income	\$310,000
CDBG Public Facility Match	\$191,961
HOME	\$656,084
HOME Projected FY11-12 Program Income	\$200,000
HOPWA	\$678,603
County Funds	\$830,000
County Projected FY10-11 Program Income	\$170,000
County Excess Program Income from FY10-11	\$1,296
Total	\$ 4,367,131

- The following projects proposed for the CDBG grant will help **1,700 families** or

individuals:

- ❑ Housing rehabilitation on a scattered site basis for repairing sub-standard housing and emergency repairs, and retrofits to help elderly households to remain in their homes will assist 73 households.
- ❑ Construction of a playground in Knightdale will serve 300 families.
- ❑ A road paving, sidewalk, curb and gutter project in Morrisville will serve 14 families.
- ❑ A road resurfacing and paving project in Rolesville will serve 5 families.
- ❑ Renovation and reconstruction of a community center in Wake Forest will serve 800 families.
- ❑ A homeless employment program will assist 7 homeless people from the South Wilmington St. Center and Cornerstone Day Services Center in becoming employed.

The following projects proposed for the HOME grant will help approximately **30 families:**

- ❑ Development of affordable housing will assist 30 families earning at or below 40% Area Median Income (AMI). A Request for Proposals (RFP) for the funds will be released in fall 2011.
- The following projects proposed for CIP funds will help **132 families:**
 - ❑ Development of affordable housing will assist 30 families earning at or below 40% AMI. An RFP for the funds will be released in fall 2011.
 - ❑ Rental assistance will serve up to 80 people with a mental illness.
 - ❑ The salary of the Support Circles Coordinator position, housed at Catholic Charities who coordinates the Support Circles program of the 10-Year Plan to End Homelessness which assists 30 families.
- The following projects proposed for the HOPWA grant will help **271 families:**
 - ❑ Housing will assist up to 9 low-income people with HIV/AIDS and adult daycare personal services will assist up to 50 people
 - ❑ Tenant-based rental assistance vouchers will assist 10 tenants; short-term rent, mortgage, or utility assistance will assist 107 households, a housing case manager will provide services to 30 households and operating costs for a shared supportive housing residence for persons with HIV/AIDS. All services are for low-income people with HIV/AIDS.
 - ❑ Tenant-based rental assistance vouchers will assist 55 low-income people with HIV/AIDS in Wake County.
 - ❑ Tenant-based rental assistance vouchers will assist 10 low-income people with HIV/AIDS in Johnston County.

Commissioner West asked about affordable housing near schools and how Section 8 Housing was handled. Ms. Maiorano said that housing for seniors is a priority in this plan. There is a notation about locating affordable housing

near schools but being located near transportation is shown as a higher priority. Section 8 has a waiting list.

Vice-Chairman Matthews spoke of a situation he referred to Ms. Maiorano and how well he was helped by the Housing staff. He thanked Ms. Maiorano for her assistance.

Betty Lou Ward motioned, seconded by Joe Bryan, to approve the 2011-2012 Affordable Housing Action Plan subject to appropriation; and authorize the Chairman to sign documents necessary to submit the Action Plan to HUD and to carry out activities described in the plan. The motion passed unanimously.

Transfer of Certain Legal Services for WCPSS to Wake County

Mr. Scott Warren said that in April this board approved an offer to be made to the school system for the county to provide legal services to save local dollars and provide better oversight. He said this proposal was made in response to the motion by the Board of Education approved in February 2011. He said an agreement has been provided for the board's approval, in conjunction with the school system's attorney, with some minor changes, which will be reviewed. Mr. Warren said the agreement provides for the county to Legal Office to provide legal representation for contested workers' compensation cases for locally funded school system employees, closing of acquisition of new school sites and to be available at their request to provide any other legal services required for closing of any other acquisition. He thanked the Board of Commissioners and Board of Education for providing clear instructions. He thanked his office staff for doing this work for no additional benefits. He said there will be a separate agreement real estate agreement but it will not be submitted to the school system but their attorney will need to discuss it with them. He said this is only for the legal component for the acquisition of school sites and workers' compensation.

He asked that the motion include changes to the agreement in Section 3.02b to read:

"Wake County by this agreement authorizes and directs the Wake County Attorney to 1) assume full responsibility for performing the attorney responsibilities for each closing, and other acquisitions, if requested, including selecting outside counsel if the Wake County Board of Education requires title insurance for the closing 2) be available on a consultation basis to the WCPSS Real Estate Staff for legal questions related to the closing and legal questions relating to other acquisition services if requested."

The second change was to Section 8.02 on Page 5, the fourth line up, add the words: "to the School Board or its designee for signature". This was intended to allow delegation of the signature to outside counsel if they decide to approve what he recommends.

Mr. Warren said that the school's attorney may recommend a term shorter than 10 years. He asked for authority to accept that change into the agreement, should they request that term. He said that way the agreement would not have to be brought back to the Board of Commissioners again. He said all possible conflicts have been discussed with the State Bar and their attorney and all is handled in the agreement. He complimented Ms. Beth Smerko, Staff Attorney, for her time and work on this agreement.

Tony Gurley motioned, seconded by Phil Matthews, to approve the attached Interlocal Agreement transferring specific legal services for the Wake County Public School System to the Wake County Attorney with stated amendments, and further, should the Board of Education approve a different term of the contract, the County Attorney be authorized to accept the change.

The motion passed unanimously.

STATE OF NORTH CAROLINA)	INTERLOCAL AGREEMENT COUNTY
OF WAKE)	REGARDING
)	PROVISION OF
)	LEGAL SERVICES

This Interlocal Agreement (the "Agreement"), entered into this the ____ day of _____, 2011, by and between **WAKE COUNTY**, a public body politic and corporate of the State of North Carolina (hereinafter "County") and **WAKE COUNTY BOARD OF EDUCATION**, a county board of education organized and existing pursuant to N.C.G.S. §115C *et seq* (hereinafter "School Board"); collectively referred to herein as "the Parties";

WITNESSETH:

WHEREAS, the School Board has a demonstrated need for legal representation in contested workers' compensation cases involving locally funded employees of the Wake County Public School System and currently expends funds on such services;

WHEREAS, the School Board has a demonstrated need for legal representation in matters related to school site acquisition and closing and currently expends funds on such services;

WHEREAS, Wake County employs a full time County Attorney with a legal staff experienced in matters of workers' compensation and land acquisition matters;

WHEREAS, the County Attorney has the current capability to assume representation of the School Board in identified matters without compromising ethical standards or the quality of legal representation of the County or the School Board;

WHEREAS, the County has a strong interest in the excellence and viability of the Wake County Public School System and has traditionally appropriated County funding for the benefit of the Wake County Public School System;

WHEREAS, the County and the School Board perceive that a potential increase in efficiency and cost savings can be accomplished by delegating identified School Board legal matters to the Wake County Attorney thereby fulfilling their respective responsibilities to the public;

WHEREAS, the County and the School Board are authorized to enter into this Interlocal Agreement in order to execute any undertaking pursuant to N.C.G.S. §160A-461;

NOW THEREFORE, for and in consideration of the promises and covenants contained in this Agreement and the mutual benefits derived therefrom, the sufficiency of which is hereby acknowledged, the Parties agree as follows:

ARTICLE I- PURPOSE

1.01 The purpose of this Agreement is to establish the terms and conditions upon which the Wake County Attorney shall assume responsibility for certain School Board legal matters.

ARTICLE II- TERM

2.01 Unless earlier terminated in accordance with Article VII herein, the term of this Agreement shall be for a period of ten (10) years, commencing on the date of the execution of this Agreement by the last party to sign. This shall be the date reflected in the first paragraph of the Agreement.

2.02 The parties may renew this Agreement for successive five (5) year terms by the written consent of both parties executed with the same formality herein.

ARTICLE III- RESPONSIBILITIES OF THE PARTIES

3.01 Workers Compensation Cases Involving Locally Funded Employees of the Wake County Public School System

- a. Wake County Board of Education shall direct its Third Party Administrator to refer all such cases to the Office of the Wake County Attorney within five (5) business days of receiving a Form 33 in any matter and to utilize the Wake County Attorney for all attorney functions related to the case so referred.
- b. Wake County by this agreement authorizes and directs the Wake County Attorney to 1) assume full responsibility for performing the attorney responsibilities for each case so referred 2) be available on a consultation basis to the WCPSS Third Party Administrator and WCPSS staff for legal questions related to actual or anticipated claims.

- c. Nothing herein shall interfere with or supercede the responsibilities of the WCPSS Third Party Administrator or WCPSS staff with regard to any claim referred.
- d. The Wake County Attorney shall be responsible for assessing and recommending payment of expenses and claims.
- e. The WCPSS Third Party Administrator shall pay all expenses and claims pursuant to the authorization of the Wake County Board of Education.
- f. Payment of any and all expenses and claims shall be funded from the separate monies of the Wake County Board of Education.
- g. Any file retention requirements shall be the responsibility of the Wake County Board of Education.

3.02 Legal Services related to School Site Acquisition

- a. Wake County Board of Education shall refer the closing of School Site Acquisitions to the Office of the Wake County Attorney within five (5) business days of granting approval for the funding and contract for the purchase of the identified school site.
- b. Wake County by this agreement authorizes and directs the Wake County Attorney to 1) assume full responsibility for performing the attorney responsibilities for each closing and other acquisition services if requested, including selecting outside counsel if the Wake County Board of Education requires title insurance for the closing 2) be available on a consultation basis to the WCPSS Real Estate Staff for legal questions related to the closing and legal questions relating to other acquisition services if requested.
- c. If the Wake County Board of Education requires title insurance for the closing, the Wake County Attorney will select outside counsel from a list of attorneys approved by the Board of Education to issue a title opinion and certification.
- d. Wake County Board of Education shall pay all expenses of closing including the cost of any outside counsel utilized during the closing process, subject to the requirement of 8.02.
- e. Payment of any and all expenses related to closing including the full cost of site acquisition shall be funded from the separate monies of the Wake County School Board.
- f. Any file retention requirements shall be the responsibility of the Wake County School Board.

ARTICLE IV- WAIVER OF CONFLICT OF INTEREST

4.01 The Parties acknowledge that the Wake County attorney is responsible for handling various legal matters on behalf of Wake County, including workers' compensation, site acquisition, and closing matters. The parties have reviewed the representation contemplated by this Agreement with their respective attorneys and at the execution of this Agreement are not aware of any actual or potential conflicts of interest which would prohibit the Wake County attorney from representing the School Board as described herein. Each party gives its informed consent to the representation contemplated herein, confirmed in writing by the formal execution of this Agreement. The parties acknowledge that the

representation contemplated herein is subject to the Rules of Professional Conduct set forth in Title 27 of the N.C.A.C. ; and that no representation shall be permitted now or at any time in the future that interferes with the lawyer(s)' independence of professional judgment or with the lawyer-client relationship.

4.02 If any actual or potential conflict of interest arises with regard to a specific matter, it shall be the duty of the party asserting the conflict to give notice in writing to the other party; and such notice shall be deemed to revoke the informed consent given by this Section. The County Attorney shall not undertake representation of the School Board with regard to the matter(s) so noticed. Additionally, if the County Attorney at any time independently determines that an actual or potential conflict of interest exists, he shall notify both parties and shall cease representation of the School Board with regard to the matter(s) so noticed. If the representation is in progress, then and in that event, within five (5) days of receiving notice, the County attorney shall forward the file for the specific matter to the designated representative of the School Board, who shall execute a dated Receipt for the file, acknowledging that the file contents are complete and that the Wake County attorney has no further responsibility for the file matter. In the event of an actual or potential conflict of interest, the Wake County Attorney will employ the practice of screening as that term is defined in RPC Rule 1.0 to the extent consistent with and permissible under the requirements of RPC 1.11 and not proscribed by any applicable Rule of Professional Conduct set forth in Title 27 of the N.C.A.C.

ARTICLE V- TERMINATION

5.01 The parties shall each have the right to terminate this Agreement with or without cause upon giving thirty (30) days written notice to the other party in writing delivered to the following addresses:

For County: Mr. Scott Warren, Wake County Attorney

Post Office Box 550

337 S. Salisbury Street

Raleigh, North Carolina 27602

For Agency: Mr. Anthony J. Tata, Superintendent

3600 Wake Forest Road

Post Office Box 28041

Raleigh, North Carolina 27611-8041

With a copy to: Ms. Ann L. Majestic

Tharrington Smith LLP

209 Fayetteville Street

Post Office Box 1151

Raleigh, North Carolina 27602

The roles and responsibilities of each party shall terminate thirty (30) days after notice is given by withdrawing party in accordance with this Agreement unless otherwise agreed by the written consent of the parties executed with the same formality as the foregoing document.

5.02 Any material violation of this Agreement during its term constitutes a material breach and may be grounds for immediate termination of this Agreement.

ARTICLE VI- AMENDMENT

6.01 Any amendment to this Agreement to be effective must be in writing, signed by both Parties, and executed with the same formality and approvals as the foregoing Agreement.

ARTICLE VII- RELATIONSHIP OF PARTIES

7.01 Wake County and Wake County Board of Education are separate legal entities existing in accordance with the laws of the State of North Carolina. Except to the extent required to provide the legal representation contemplated by this Agreement, neither party shall be deemed a partner, agent, or legal representative of the other party. Neither party shall have any responsibility whatsoever with respect to services provided or contractual obligations or liabilities assumed by the other party hereto, whether accrued, absolute, contingent, or otherwise, or whether due or to become due. No liability or benefits, such as workers compensation, pension rights or liabilities, or other provisions or liabilities shall accrue to either party as a result of this Agreement or provision of services under this Agreement. Nothing under this Agreement is intended or should be construed in any manner to create a partnership or venture between the parties. Each party agrees that it will obey all State and Federal statutes, rules and regulations which are applicable to activities described herein.

ARTICLE VIII- NON-ASSIGNMENT

8.01 Except as provided herein, neither party shall assign any portion of this Agreement or the rights and responsibilities hereunder to another person or entity who is not a party to this Agreement without the prior written consent of the other party to this Agreement.

8.02 If the Wake County Attorney in his sole discretion deems that outside counsel should be hired to perform any part of the School Board's representation (for example, as might be required for a complex workers' comp issue or a title opinion and certification), then and in that event, that portion of the matter shall be assigned to the counsel from a list of counsel recommended by the Wake County Attorney and approved by the School Board. The Wake County Attorney shall inform the School Board of the intention to hire outside counsel from the approved list, and shall submit outside counsel's proposed contract of engagement, to include rates and scope of engagement, to the School Board or its designee for signature. The contract of engagement shall be entered by and between outside counsel and the School Board. The School Board shall pay any required fees in a timely manner such that the transition or handling of the matter assigned is not adversely affected.

ARTICLE IX- NO THIRD PARTY BENEFICIARIES

9.01 This Agreement is not intended for the benefit of any third party. The rights and obligations contained herein belong exclusively to the parties hereto, and shall not confer any rights or remedies upon any person or entity other than the parties hereto.

ARTICLE X- NO WAIVER OF SOVEREIGN IMMUNITY

10.01 Nothing in this Agreement shall be construed to mandate purchase of insurance by Wake County or Wake County Board of Education pursuant to N.C.G.S. 153A-435; or to be inconsistent with Wake County's "Resolution Regarding Limited Waiver of Sovereign Immunity" enacted October 6, 2003; or to in any other way waive any defense available to either party of sovereign or governmental immunity from any cause of action alleged or brought against either party for any reason if otherwise available as a matter of law.

ARTICLE XI- NO WAIVER OF QUALIFIED IMMUNITY

11.01 No officer, agent or employee of either Party shall be subject to any personal liability by reason of the execution of this Agreement or any other documents related to the transactions contemplated hereby. Such officers, agents, or employees shall be deemed to execute this Agreement in their official capacities only, and not in their individual capacities. This section shall not relieve any such officer, agent or employee from the performance of any official duty provided by law.

ARTICLE XII- GOVERNING LAW

12.01 All matter relating to this contract shall be governed by the laws of the State of North Carolina, without regard to its choice of law provisions, and venue for any action relating to this agreement shall be Wake County Civil Superior Court.

ARTICLE XIII- ENTIRE AGREEMENT

13.01 The terms and provisions herein contained constitute the entire agreement by and between Wake County and Wake County Board of Education shall supersede all previous communications, representations or agreements, either oral or written between the parties hereto with respect to the subject matter hereof.

ARTICLE XIV- SEVERABILITY

14.01 If any provision of this Agreement shall be determined to be unenforceable by a court of competent jurisdiction, such determination will not affect any other provision of this Agreement.

ARTICLE XV- COUNTERPARTS

15.01 This Agreement may be executed in several counterparts, each of which shall be deemed an original.

ARTICLE XVI-NONDISCRIMINATION AGREEMENT

16.01 In consideration of the signing of this contract, the parties hereto for themselves, their agents, officials, employees and servants agree not to discriminate in any manner on the basis of race, color, creed,

national origin, sex, age, handicap, or sexual orientation with reference to the subject matter of this contract, no matter how remote.

ARTICLE XVII

EFFECTIVE DATE OF AGREEMENT

17.01. This Agreement is executed as to form only until such time as both parties have fully signed and executed the same. The effective date of this Agreement shall be the date upon which both parties have fully signed and executed this Agreement. At such time as the last party fully signs and executes this Agreement, that party shall add the date of his signature to the very first paragraph of this Agreement and such date shall become the effective date of the Agreement.

IN TESTIMONY WHEREOF, WAKE COUNTY AND WAKE COUNTY BOARD OF EDUCATION through their authorized officers and by their own hands have hereunto set forth their hands and seals of the day and year first above written.

[SEAL] WAKE COUNTY, NORTH CAROLINA

Attest:

_____ By: _____

Clerk

Chairman, Board of Commissioners

Date: _____

Approved as to form:

Scott W. Warren

Wake County Attorney

This instrument has been preaudited in the manner required by the Local Government Budget and Fiscal Control Act.

Finance Director

[SEAL] WAKE COUNTY BOARD OF EDUCATION

Attest:

_____ By: _____

Secretary

Chairman, Board of Education

Date: _____

Approved as to form:

Ann L. Majestic

Attorney for the Wake County Board of Education

This instrument has been preaudited in the manner required by the School Budget and Fiscal Control Act.

Finance Director

Update on Medicaid Waiver for Wake County LME

Mr. Joe Durham, Wake County Deputy Manager, explained that Wake County manages the Local Management Entity that is responsible for managing all the mental health, intellectual/developmental disabilities, and substance abuse services with the exception of Medicaid services. Wake County provides these services twenty-four hours a day, seven days a week. He explained the services the county provides while acting in its provider roles for mental health services. The State of North Carolina has decided it would be a great idea if all the locally managed entities in North Carolina take advantage of Medicaid waivers as done in other states. They are also inviting other local managing entities to partner with others. Wake County qualifies as a single county unit. He said that the "1915 waiver" is an expansion of the Medicaid waiver for mental health, intellectual/developmental disabilities and substance abuse services across the state. The deadline for application submission is May 20. The State issued a Request for Applications on April 1, which has not given the county a lot of time but are being required to move through the process. The Board of Commissioners is being asked to submit a letter of support for the Medicaid 1915 waiver, as a single county LME. The letter states that the board understands that the State will not provide any future funding. He stated Mr. Frank Edwards from CFAC, spoke about this being the beginning of a process which will require a tremendous amount of work to be done. The letter indicates that Wake County is looking at and evaluating options such as establishing a Mental Health Authority, establishing a LME as a separate county department, or establish the LME as a not-for-profit LME before moving forward. The application gives the county the ability to move forward.

Mr. Durham shared the application submission is May 20th and the final part of the process will take place on July 1, 2013. He stated House Bill 916 is

legislation that allows the State to move forward with the expansion waiver, which is currently in committee.

Mr. Durham said he expressed concern about the large amount of work to be incurred in this transition, if Wake County does move in this direction. He said 21,000 clients, including mental health, developmental disabilities and substance abuse clients, in Wake County receive Medicaid assistance. There is currently a budget of around \$52 million which would increase to \$208 million having a significant impact on financial and administrative operations of the current LME. He said they are also looking at mergers with other LME agencies.

Commissioner Ward asked what happens if the county does not proceed in this direction. Mr. Durham said the State has requested the county look into this so they could shed the financial liability and risk but there are also some benefits for customers and clients which will be determined through the process. If it happens, one option would be to create it as a combined agency including mental health, public health and social services so the LME could be a completely separate non-profit entity with the Board of Commissioners appointing the committee for the agency.

Mr. Durham said the state would assign another entity to assign the Medicaid to clients if Wake County does not the waiver. Commissioner Ward asked what Mecklenburg County was doing on the waiver. Dr. Ramon Rojano said that Wake County would not qualify as a Human Services Department if the county does not approve the application because that would leave only public health and social services. He stated that because Wake County is the legal guardian or custodial entity for the mentally ill that are disabled, makes for a conflict of interest. The county could not collect Medicaid or represent clients if the waiver was not approved. He said the application would be submitted Friday and then they would have twenty-six months to get everything in place to implement the waiver. Options are still being explored. Dr. Rojano said the population cap of 500,000 people is only met by Wake and Mecklenburg counties. There is also a Medicaid cap that is also met of 70,000 clients. Mecklenburg applied a year ago and received the waiver but has not implemented it yet. They will have to have it implemented by July 1, 2013.

Commissioner Bryan confirmed that Human Services and Environmental Services approved this recommendation. Mr. Durham agreed and noted that the CFAC committee also supports the recommendation. Commissioner Bryan asked how the expansion of the 1915 (b)/(c) Medicaid Waiver would benefit the public. Mr. Durham said the State is shifting the responsibility to the LME.

Dr. Rojano said that the waiver means that the federal government waives some of the rules and allows specific jurisdictions to manage Medicaid. The Federal Government gave a waiver, five years ago, to the State for the Piedmont

Mental Health which has been successful in reducing costs. Dr. Rojano said the 1915b is for mental health and 1915c is for developmental disability. The waiver allows for the expansion of Piedmont Mental Health into the whole state. Then the State decided to pass the contract on to the local management entities. They did not want to have a private company managing Medicaid. There is \$160,000 in Medicaid funds now that the State is holding and as part of this process will pass those funds down for the LME to decide what the provider network will be or how many contractors it will have and what the benefit package and rates it will have. If there are savings, the LME can apply them as they see they are needed. There is some risk. There may be over runs of expensive clients. There may have to be a limit to some services because the state will not bail the agency out financially. Some positive aspects are that the agency can build a 15% reserve, save 2% each year and accumulate 15% to cover overruns. He said that the 1916 says the State will hold the counties harmless.

Commissioner Bryan said he understood there was a local contract with the potential of reducing costs. He asked about the ability to serve populations that have not been served in the past. Mr. Durham said there are benefits and risks that have to be determined and evaluated. He said there are some financial risks. Mr. Durham said the Medicaid eligibility will not change and there will be more control over service providers. The evaluation on financial and client services benefits has yet not been completed. Commissioner Bryan asked about the difference in the additional funding. Mr. Durham said there would be a jump from \$52 million to \$206 million is State Medicaid money. Mr. Durham said the LME could become a managed care company. Chairman Coble said they want the county or LME to manage the money but then they could limit or reduce the services and decide if the county is going to continue serving the same people.

Commissioner West said that the Human Services Board has discussed the issue. He said that if Wake County does not accept this then another company can take control. Commissioner West asked if this is likely to happen. Mr. Durham said that he is not sure of the outcome.

James West motioned, seconded by Betty Lou Ward, to receive an update on Wake County's Medicaid Waiver application and approve a letter to be transmitted with the application. The motion passed unanimously.

Other Items

Committee Reports

Other Business

Chairman Coble said that staff has developed maps of redistricting with current districts and populations and proposed districts and populations. He asked board members to look at the maps and get back with him with their change requests.

Mr. Warren said the first map is the existing map and the second is the proposed. Commissioner Ward questioned about the maps and redistricting. Chairman Coble said he asked staff to look at the map and come up with some suggestions. He said there is an imbalance in population in some of the districts and this is an attempt to address the population. He said District 5 would increase in size and District 7 would give up some district. It realigns District 3 somewhat.

Chairman Coble noted that the Clerk has a good map of commissioners' districts with voting precincts identified in her office. Mr. Warren said he could get a new map for anyone who needed one.

Commissioner Gurley asked the reasoning behind the redistricting. Chairman Coble noted the difference in population by district was the main reason to look at the districts and that it will be difficult to completely balance all the districts. Commissioner Gurley said he wanted all the districts to be within 10% of each other. Chairman Coble said he would like to have some suggestions. Commissioner Gurley asked about legal requirements for their districts. Mr. Warren said that county commissioners' election districts differed from municipal and school board election districts. Mr. Warren said there is a 10% reference in the General Statute that the board can use but it is not required. He said for the commissioners to tell what they want and they would make it happen. Commissioner Gurley said that the ground rules needed to be set such as providing fairness and equity to the citizens of Wake County. All districts should be within a certain percentage. He said he thought the 10% should be the goal.

Commissioner West said this was moving in the right direction but in the Voting Rights Act Chapter 5 says the board isn't by district but the intent and purpose of the districts needs to be considered. Mr. Warren said this is different from the Board of Education districts. Commissioner Bryan agreed with the need to have a goal of a certain percentage.

Chairman Coble said that he wanted direct input from each commissioner. Commissioner Ward spoke of the proposed potential district changes which she did not understand some of the district lines. They discussed some of the movement of lines. Mr. Warren asked that board members to contact the Chairman with suggestions versus staff.

Commissioner Bryan asked if the lines are by roads or by voting precincts. Commissioner Gurley said they should not split voting precincts.

Adjourn

Phil Matthews motioned, seconded by James West, to adjourn the meeting. The motion passed unanimously.

Respectfully submitted,

Susan J. Banks, NCCCC
Clerk to the Board
Wake County Board of Commissioners